



# **INFRAGARD NATIONAL MEMBERS ALLIANCE 2025 ANNUAL REPORT**



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# A MESSAGE FROM THE CHAIRMAN AND PRESIDENT

DOUG FARBER  
AND TOM MARKERT

Dear Supporters,

As we reflect on 2025, the extraordinary accomplishments of our 70+ local InfraGard Members Alliances (IMAs) take center stage. We are grateful to our IMA leaders for working tirelessly to protect our hometowns, and ultimately, our homeland. From signature events to private sector education and engagement, the IMAs are driving innovation and continue to represent the largest force multiplier within InfraGard. The InfraGard National team is honored to support the success and advancement of the IMAs from coast to coast via our R.I.S.E. (Raising InfraGard Success and Excellence) initiative, national programs, the annual Congress and InfraGard Leadership Meeting, and more.

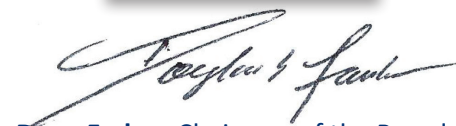
Throughout 2025, moving from important to invaluable as an FBI partner was a key theme. As the FBI strategy evolved, InfraGard National focused on how to align, adapt and amplify our efforts in tandem. We worked closely with the FBI Office of Private Sector on plans to execute the new FBI strategy, expanded our programs to incorporate emerging priorities alongside core national security threats, and developed ways to increase the private sector's awareness of the FBI's work.

These efforts are reflected in collaborative efforts such as the InfraGard National / FBI Office of Private Sector flagship education series, which focuses on timely threats and served over 5,000 InfraGard members in FY2025. Our Request for Information Collection Committee continues to collaborate with the FBI Office of Private Sector on a groundbreaking initiative to encourage tips and complaints reporting to the FBI. By seeking out higher-value work, we are re-imagining ways to help our partners protect the American people.

As we look toward the future, we will continue to faithfully serve the important mission that has been entrusted to use - protecting U.S. critical infrastructure and the American people.

With Appreciation,



  
**Doug Farber**, Chairman of the Board  
InfraGard National Members Alliance



  
**Tom Markert**, President  
InfraGard National Members Alliance



## THANK YOU TO THE 2024-2025 BOARD OF DIRECTORS AND STAFF!

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**DANIEL HONORE**, Vice President | InfraGard Wisconsin

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**CORIE BURKE**, Program Manager, Technology & Education | InfraGard Charlotte

**JESSE JONES**, National Programs Manager | InfraGard Alaska

**JENNIFER THIRKELL**, Bookkeeper and Executive Assistant | InfraGard San Diego



## ABOUT US

### PROTECTING U.S. CRITICAL INFRASTRUCTURE AND THE AMERICAN PEOPLE

#### InfraGard National Members Alliance

InfraGard National Members Alliance (INMA) is an FBI-affiliated independent nonprofit organization dedicated to protecting U.S. critical infrastructure and the American people. Established in 2003, INMA is the private sector component of the FBI's InfraGard program, which is a partnership between the Federal Bureau of Investigation and members of the private sector for the protection of U.S. critical infrastructure. INMA is comprised of over 70 InfraGard Member Alliances, nonprofit organizations which represent INMA at the local level across the country. Through these alliances, law enforcement and the American business community can collaborate on educational programs, training events and information-sharing initiatives that strengthen national security and the foundation of American life. For more information, visit [www.infragardnational.org](http://www.infragardnational.org).

*The mission of InfraGard National Members Alliance is to protect United States critical infrastructure and the American people by cultivating communications, collaboration, and engagement between the public and private sectors; the alliance unites the knowledge base, work and resources of these stakeholders to mitigate threats to national security, improve resilience, and strengthen the foundation of American life.*

#### About InfraGard®

The mission of the Federal Bureau of Investigation (FBI) is to protect the American people and uphold the U.S. constitution. Established in 1996, InfraGard® is a unique partnership between the FBI and the private sector for the protection of U.S. critical infrastructure and the American people. As one of the nation's largest public/private partnerships, InfraGard connects critical infrastructure owners, operators, and stakeholders with the FBI to provide education, networking and information sharing on security threats and risks. InfraGard is a powerful force multiplier in keeping America safe, with tens of thousands of members in more than 70 local InfraGard Members Alliances (IMAs) that are represented nationally by InfraGard National Members Alliance. For more information or to join InfraGard, visit [www.infragard.fbi.gov](http://www.infragard.fbi.gov). The mission of the InfraGard program is to enhance our nation's collective ability to address and mitigate threats to United States critical infrastructure by fostering collaboration, education, and information-sharing through a robust private sector/government partnership.



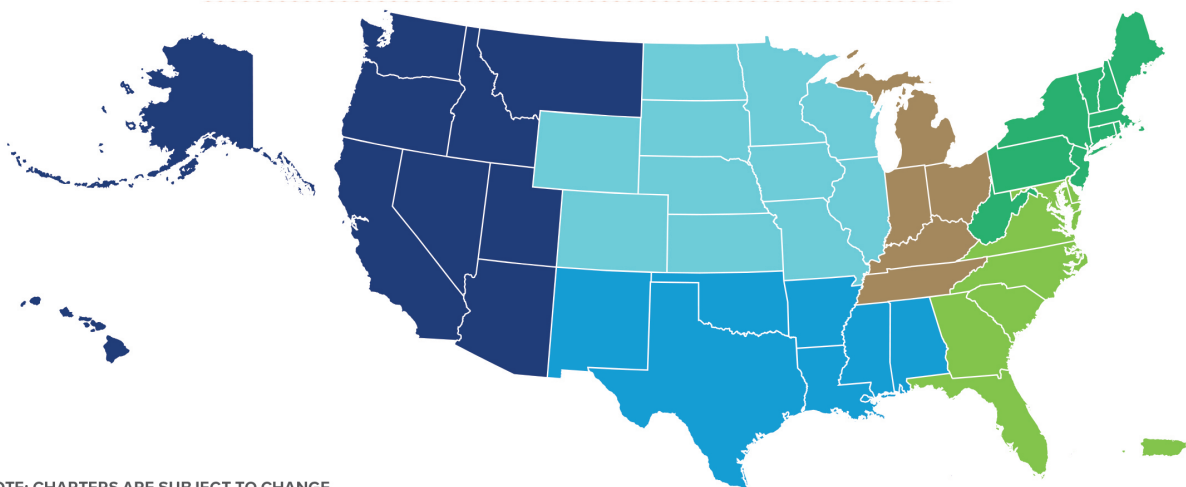


## ABOUT US

## A NATIONAL PROGRAM WITH A LOCAL HEARTBEAT

### About InfraGard Members Alliances

InfraGard Members Alliances (IMAs) are incorporated as independent nonprofit organizations throughout the nation and collaborate with their respective FBI Field Offices to support the InfraGard mission. This unique organizational structure enables the IMAs to produce educational programs, events, and information sharing initiatives that serve the unique threat priorities and security landscape of their specific regions. With their local expertise and networks, the IMAs are ideally positioned to serve as the tip of the spear for critical infrastructure protection in their regions. Upon joining the program, individual members can choose to join a local IMA to maximize the value, benefits and experience of InfraGard membership. There are currently over 70 IMAs across America.



NOTE: CHAPTERS ARE SUBJECT TO CHANGE

| PACIFIC                | NORTH CENTRAL | SOUTH CENTRAL    | MIDWEST          | NORTHEAST                | SOUTHEAST               |
|------------------------|---------------|------------------|------------------|--------------------------|-------------------------|
| Alaska                 | Chicago       | Arkansas         | Central Ohio     | Albany                   | Atlanta                 |
| Arizona                | Denver        | Austin           | Cincinnati       | Boston                   | Charlotte               |
| Hawaii                 | Iowa          | Birmingham       | Indiana          | Buffalo                  | Delaware                |
| Idaho                  | Kansas City   | El Paso          | Kentucky         | Central Pennsylvania     | Eastern Carolina        |
| Los Angeles            | Minnesota     | Houston          | Knoxville        | Connecticut              | Jacksonville            |
| Nevada                 | Nebraska      | Huntsville       | Memphis          | Maine                    | Maryland                |
| Oregon                 | North Dakota  | Louisiana        | Michigan         | New Hampshire            | National Capital Region |
| Sacramento             | Peoria        | Mississippi      | Middle Tennessee | New Jersey               | Norfolk                 |
| Salt Lake City         | South Dakota  | New Mexico       | Northern Ohio    | New York City Metro Area | Orlando                 |
| San Diego              | Springfield   | North Texas      | Toledo           | Philadelphia             | Puerto Rico             |
| San Francisco Bay Area | St. Louis     | Oklahoma         |                  | Pittsburgh               | Richmond                |
| Washington State       | Wisconsin     | Rio Grande       |                  | Rhode Island             | South Carolina          |
|                        |               | San Antonio      |                  | West Virginia            | South Florida           |
|                        |               | Southern Alabama |                  |                          | Tallahassee             |
|                        |               |                  |                  |                          | Tampa Bay               |



## OUR PROGRAMS

## NATIONAL PROGRAMS AND COMMITTEES

**INFRAGARD NATIONAL EDUCATION PROGRAM** - Education, training and information sharing are vital to InfraGard National's mission of protecting U.S. critical infrastructure and the American people. The InfraGard National Education Program provides specialized training and resources to enhance national security and resilience across critical infrastructure sectors. Through expert-led webinars, workshops, and collaborative learning opportunities, the program equips members with the latest insights on cybersecurity, physical security, and emerging threats. These education initiatives bridge the gap between public and private sector professionals, fostering a proactive approach to risk mitigation. By offering accessible and high-quality content, the program empowers stakeholders to strengthen the security and resilience of the nation's most vital assets.

**NATIONAL SECTOR PROGRAM (NSP)** - The purpose of the National Sector Program (NSP) is to foster collaboration and information-sharing among owners, operators, and security professionals in each of the 16 critical infrastructure sectors. Through the timely, accurate, and effective dissemination and exchange of sector and cross-sector-specific information, the NSSRP contributes to the InfraGard mission by: creating and sustaining a "network of networks" from local to regional to national levels; identifying subject matter experts within their fields; and sharing threat information and best practices among this network of experts.

The NSSRP addresses all 16 U.S. critical infrastructure sectors, including:

### AMERICA'S CRITICAL INFRASTRUCTURE SECTORS



CHEMICAL SECTOR



COMMERCIAL FACILITIES SECTOR



COMMUNICATIONS SECTOR



CRITICAL MANUFACTURING SECTOR



DAMS SECTOR



DEFENSE INDUSTRIAL BASE SECTOR



EMERGENCY SERVICES SECTOR



ENERGY SECTOR



FINANCIAL SERVICES SECTOR



FOOD AND AGRICULTURE SECTOR



GOVERNMENT SERVICES AND FACILITIES SECTOR



HEALTHCARE AND PUBLIC HEALTH SECTOR



INFORMATION TECHNOLOGY SECTOR



NUCLEAR REACTORS, MATERIALS & WASTE SECTOR



TRANSPORTATION SYSTEMS SECTOR



WATER AND WASTEWATER SYSTEMS SECTOR





## OUR PROGRAMS

## NATIONAL PROGRAMS AND COMMITTEES

**NATIONAL CROSS-SECTOR COUNCIL PROGRAM (NCSCP)** - The National Cross-Sector Council Program (NCSCP) of InfraGard National Members Alliance enhances the timely, accurate and effective dissemination and exchange of cross-sector specific information among InfraGard members to protect, secure and ensure the operational resilience of the nation's interdependent critical infrastructure sectors. The NCSCP specifically addresses the threats, impacts, interdependencies, and interoperabilities among two or more critical infrastructure sectors. CSC members may come from InfraGard Members Alliances (IMAs) across the country and provide a way to collaborate among a broader network in support of the mission.

**Currently, there are eight Cross-Sector Councils, including:**

- Artificial Intelligence Cross-Sector Council
- Blockchain Cross-Sector Council
- CISO Cross-Sector Council
- Countering Human Trafficking and Forced Labor Cross-Sector Council
- Electronic Security Industry Cross-Sector Council
- Insider Threat Mitigation Cross-Sector Council
- Legal Industry Cross-Sector Council
- Quantum Technologies and Cyber Security Cross-Sector Council





## STORIES OF IMPACT

### INFRAGARD NATIONAL AND FBI OFFICE OF PRIVATE SECTOR FLAGSHIP EDUCATION SERIES

InfraGard National and the FBI Office of Private Sector have continued to co-produce their highly successful joint education program. First established in late 2023, this monthly webinar series focuses on FBI investigative priorities and emerging threats to critical infrastructure. With over 5,000 InfraGard members served in FY2025, this series is a vital vehicle for sharing timely information with the private sector and advancing national security. InfraGard National and the FBI Office of Private Sector plan to continue this highly successful collaboration in 2026 and beyond.

THE INFRAGARD NATIONAL/FBI OFFICE OF PRIVATE SECTOR EDUCATION SERIES SERVED OVER **5,000** INFRAGARD MEMBERS IN FY2025.



#### November 7, 2024

2024 OPS Analysts' Open House - AI: The Path Forward

#### December 18, 2024

Executive Protection Briefing

#### January 14, 2025

Decoding Human Trafficking: Insights from the FBI's Human Trafficking Unit

#### March 12, 2025

Crypto Investment Fraud: Identifying Scams and Protecting Your Assets

#### April 8, 2025

Level Up: Protecting Kids in Online Gaming

#### April 29, 2025

Understanding Cyber Threats: A Dual-Faceted Approach

#### April 30, 2025

Safeguarding the Bioeconomy: Biotechnology Needs a Security Patch

#### June 23, 2025

Security on Tap: Protecting America's Water Sector

#### June 26, 2025

An Exploration of the Threat Landscape Involving Illicit Virtual Assets

#### August 12, 2025

Digital Deception: North Korean Information Technology Workers

#### September 23, 2025

Active Shooter Preparedness: Insights from the Violence Reduction Unit



## STORIES OF IMPACT

## TIPS AND COMPLAINTS REPORTING TO THE FBI

### InfraGard Members: Tips and Complaints Reporting to the FBI

InfraGard members, in their unique roles as leaders and practitioners across U.S. critical infrastructure, provide significant value as “eyes and ears” to the U.S. law enforcement community. The Request for Information Collection Committee (RFICC) of InfraGard National Members Alliance aims to support and advance the mission of INMA and the InfraGard program through a unified and specific focus on information collection that identifies anomalies within the sixteen (16) critical infrastructure and key resources (CI/KR) to support the progress of actionable law enforcement initiatives.

The FBI Office of Private Sector will launch a webinar presentation, *Tips and Complaints Reporting for InfraGard Members*, in early 2026. This webinar will be offered live at regular intervals to accommodate InfraGard members. InfraGard National Members Alliance has pre-recorded a video version of a similar presentation for convenient, on-demand access by InfraGard members. The on-demand version is also expected to launch in early 2026. After attending the presentation, InfraGard members will understand the different types of threats that the FBI investigates, how to differentiate between tips and complaints, and be able to identify the main FBI platforms for reporting different types of crimes or suspicious activity. This initiative will encourage the submission of high quality tips and complaints from InfraGard members, providing value-added contributions to the FBI towards protecting U.S. critical infrastructure and the American people.

Special thanks to RFICC Chair Bill Schenkelberg and Vice Chair Mike McCall, and InfraGard Program Manager Andy Sekela for their leadership in this initiative!





## STORIES OF IMPACT

## INFRAGARD NATIONAL EDUCATION PROGRAM

Education, training and information sharing are vital to InfraGard National's mission of protecting U.S. critical infrastructure and the American people. The InfraGard National Education Program provides specialized training and resources to enhance national security and resilience across critical infrastructure sectors. Through expert-led webinars, workshops, and collaborative learning opportunities, the program equips members with the latest insights on cybersecurity, physical security, and emerging threats. These education initiatives bridge the gap between public and private sector professionals, fostering a proactive approach to risk mitigation. By offering accessible and high-quality content, the program empowers stakeholders to strengthen the security and resilience of the nation's most vital assets.

### Making an Impact in FY 2025



**10,227**

Total Students  
Trained



**54,149**

Educational  
Hours Delivered



**1098%**

Percent Increase in  
Educational Hours  
Delivered since FY2024

### HIGHLIGHTS AND KEY ACTIVITIES FROM 2024-2025

- **New Leadership** – In late 2024, InfraGard National was proud to promote Corie Burke to the role of Program Manager, Technology and Education, expanding the position to encompass leadership of both the educational program and technology strategy and infrastructure. Ms. Burke had been serving in that capacity since early 2024, and her official appointment marked a new and exciting era for INMA education.
- **Strategic Shift** – This year, InfraGard National transitioned its eLearning program in an exciting new direction aimed at providing even greater value and benefits to InfraGard members. This transformation reflects our commitment to making high-quality education and training more accessible by moving from a paid content model to a free, open-access format. Led by the Education Committee, this evolving program has already significantly increased the quantity of educational webinars, conference workshops, and other learning opportunities designed to strengthen the knowledge and capabilities of InfraGard members and critical infrastructure stakeholders nationwide.

As part of this strategic shift, InfraGard National officially retired the previous learning management platform, National Infrastructure Security and Resilience U (NISRU), in May 2025.



## STORIES OF IMPACT

## INFRAGARD NATIONAL EDUCATION PROGRAM

- **InfraGard National / FBI Office of Private Sector Flagship Webinar Series** – InfraGard National and the FBI Office of Private Sector continued their highly successful collaboration in 2025, producing monthly webinars on a wide range of emerging threats and topics that align with FBI investigative priorities and emerging threats to national security and U.S. critical infrastructure. The series has already served over 5,000 InfraGard members in FY2025.
- **Educational Impact** – To date in FY2025, the InfraGard National Education Program has served over 10,200 students and delivered over 54,000 educational hours.
- **Award Recognition** – The InfraGard National Education Program has been named a finalist for the 2025 Outstanding Security Performance Awards (OSPAs) in the category of Outstanding Security Training Initiative! Now in their 10th year, the US OSPAs serve to acknowledge the credible and outstanding contributions that companies, initiatives, teams and individuals make to the US security industry and wider community. Winners will be announced during an awards ceremony on September 28 at GSX.

### InfraGard National Webinars and Partner Webinars

As part of our transition to a free, open-access education model, InfraGard National proudly offered all of our webinars at no cost to InfraGard members and critical infrastructure stakeholders. This fiscal year, we featured the following webinars and partner webinars.

- **Active Shooter Preparedness: Insights from the Violence Reduction Unit** – Presented by InfraGard National Members Alliance and the FBI Office of Private Sector
- **When Seconds Count: How Confident Are You that All Your Systems Work Together?** – Presented by InfraGard National Members Alliance and MCA
- **No Room for Trafficking: Empowering Hotels to Stop Human Trafficking** – Presented by the Countering Human Trafficking and Forced Labor Cross-Sector Council of InfraGard National Members Alliance
- **With Great AI Power Comes Great Responsibility – How AI is Used by Cyber Criminals**: Presented by InfraGard National Members Alliance and CYPFER
- **Beyond the Metrics: Cultivating an Resilient Insider Threat Posture**: Presented by the Insider Threat Mitigation Cross-Sector Council of InfraGard National Members Alliance
- **October 7th, Its Aftermath, and the Resulting Rise of Antisemitism: A Personal Perspective from an FBI Agent on the Ground** – Presented by InfraGard National Members Alliance and the George Washington University Center on Extremism
- **Emerging Fraud Trends – Fraudulent Documents, Deepfakes and Phone Injections**: Presented by InfraGard National Members Alliance and ID.me
- **Unified Critical Infrastructure Protection: Tackling Enterprise Fraud in the Financial Services Sector Through Open Data Integration** – Presented by InfraGard National Members Alliance and Advancis



## STORIES OF IMPACT

## INFRAGARD NATIONAL EDUCATION PROGRAM

- Safeguarding People and Places: The Role of Technology and AI in Enhancing Safety and Efficiency Across Critical Infrastructure – Presented by InfraGard National Members Alliance and Motorola
- Digital Deception: North Korean Information Technology Workers – Presented by InfraGard National Members Alliance and the FBI Office of Private Sector
- Data Recovery – What to Do When Everything Else Fails: Presented by InfraGard National Members Alliance and CYPFER
- An Exploration of the Threat Landscape Involving Illicit Virtual Assets: Presented by InfraGard National Members Alliance and the FBI Office of Private Sector
- Use Quantum to Defend Against Quantum: Strengthening Cybersecurity Today - Presented by the Quantum Technologies and Cyber Security Cross-Sector Council of InfraGard National Members Alliance
- Security on Tap: Protecting America’s Water Sector – Presented by InfraGard National Members Alliance and the FBI Office of Private Sector
- Private-Law Enforcement Partnerships and Stories from the Frontlines: Presented by InfraGard National Members Alliance and CYPFER
- Building the Foundation: Insider Threat Programs from the Ground Up – Presented by the Insider Threat Mitigation Cross-Sector Council of InfraGard National Members Alliance
- The AI Legal Landscape: Navigating Regulation and Liability
- Third Party Risk and the Practice of Intelligence: Presented by InfraGard National Members Alliance and DarkwebIQ
- The Hidden Network: Understanding and Disrupting Human Trafficking – Presented by the Countering Human Trafficking and Forced Labor Cross-Sector Council of InfraGard National Members Alliance
- Safeguarding the Bioeconomy: Biotechnology Needs a Security Patch...Badly – Presented by InfraGard National Members Alliance and the FBI Office of Private Sector
- Understanding Cyber Threats: A Dual-Faceted Approach – Presented by InfraGard National Members Alliance and the FBI Office of Private Sector
- Averting Targeted School Violence: An Analysis of Plots Against Schools – Presented by InfraGard National Members Alliance and the U.S. Secret Service National Threat Assessment Center
- Level Up: Protecting Kids in Online Gaming – Presented by InfraGard National Members Alliance and the FBI Office of Private Sector
- Hamas in the U.S. and Campus Extremism: Presented by InfraGard National Members Alliance and the George Washington University Program on Extremism
- Leading in Chaos: A Presentation of InfraGard National’s R.I.S.E. Lessons in Leadership Series





## STORIES OF IMPACT

## INFRAGARD NATIONAL EDUCATION PROGRAM

- Crypto Investment Fraud: Identifying Scams and Protecting Your Assets – Presented by InfraGard National Members Alliance and the FBI Office of Private Sector
- Quantum Technologies & Cybersecurity (QT&CS) Cross-Sector Council (CSC) Kickoff Meeting
- Securing the Nation's Critical Infrastructure: Confluence of 16 Sectors – Presented by InfraGard National Members Alliance and Ankura
- Hot Yoga Tallahassee: A Case Study of Misogynistic Extremism – Presented by InfraGard National Members Alliance and the U.S. Secret Service National Threat Assessment Center
- Foundations for Collaboration: Launching the Insider Threat Cross-Sector Council – Presented by the Insider Threat Mitigation Cross-Sector Council of InfraGard National Members Alliance
- Drone Surveillance Identification and Response
- Behavioral Threat Assessment Units: A Guide for State and Local Law Enforcement to Prevent Targeted Violence – Presented by InfraGard National Members Alliance and the U.S. Secret Service National Threat Assessment Center
- Decoding Human Trafficking: Insights from the FBI's Human Trafficking Unit – Presented by InfraGard National Members Alliance and the FBI Office of Private Sector
- Unlikely Allies: The Importance of the Commercial Vehicle Industry in Combating Human Trafficking – Presented by the Countering Human Trafficking and Forced Labor Cross-Sector Council of InfraGard National Members Alliance
- Executive Protection Briefing, Presented by FBI Office of Private Sector
- Unbreakable Alliances Series: Hitting the Mastery Level featuring Robin Dreeke
- Sex Trafficking Awareness Presented by Shepherd's Watch Foundation – Presented by the Countering Human Trafficking and Forced Labor Cross-Sector Council of InfraGard National Members Alliance
- Unbreakable Alliances Series: Forging Trust featuring Robin Dreeke
- 2024 OPS Analysts' Open House - AI: The Path Forward – Presented by InfraGard National Members Alliance and the FBI Office of Private Sector
- Unbreakable Alliances Series: The Keys to Communication featuring Robin Dreeke
- Cyber Readiness and Resilience: A Special Presentation of InfraGard National Members Alliance in Honor of Cybersecurity Awareness Month



## STORIES OF IMPACT

### R.I.S.E. (RAISING INFRAGARD SUCCESS AND EXCELLENCE)

#### R.I.S.E. - RAISING INFRAGARD SUCCESS AND EXCELLENCE

InfraGard National Members Alliance continues to execute on R.I.S.E. (Raising InfraGard Success and Excellence), our leadership development initiative that was first introduced in 2022. R.I.S.E. is based on the premise that the InfraGard chapters throughout the nation represent the greatest force multiplier in mission achievement for the InfraGard program. They are the boots on the ground, on the front lines of protecting their communities, and in doing so, they represent a vital piece of the larger national security picture.

Comprised of five pillars, R.I.S.E. serves as both the brand and content umbrella for INMA's IMA development programs.

- The R.I.S.E. Leadership Academy
- InfraGard Regional Leadership Summits
- InfraGard Presidents & PSCs Summit @ the InfraGard Leadership Meeting
- The R.I.S.E. Exchange, an IMA Mentorship Program
- R.I.S.E. Leadership Library (coming soon)

The R.I.S.E. programs proudly served over **450** leaders in FY 2025, including IMA leaders, INMA leaders and FBI Private Sector Coordinators. R.I.S.E. is nurturing the development of high-performing leaders who are actively supporting the InfraGard mission by contributing to the safety and security of their regions.







## STORIES OF IMPACT

## R.I.S.E. (RAISING INFRAGARD SUCCESS AND EXCELLENCE)

### The R.I.S.E. Leadership Academy / Lessons in Leadership: Signature Series

The eight edition took place on March 25, 2025, featuring Voviette Morgan, Senior Vice President of Safety and Security for the Los Angeles 2028 Olympic and Paralympic Games. Ms. Morgan possesses over 25 years of law enforcement and national security experience with the FBI and has built an extensive background in managing various complex security and counterterrorism landscapes.

During her session, *Leading in Chaos*, Ms. Morgan shared invaluable insights on leading effectively in today's unpredictable environment and discussed strategies for leading effectively in chaotic times. She noted that leading in chaos requires a combination of adaptability, clarity, and strong communication and taught attendees how to balance strategic direction with a deep understanding of the human aspect of leadership.

Prior to joining the 2028 Olympic and Paralympic Games, Ms. Morgan held senior leadership positions at the FBI, including Assistant Director and Senior Law Enforcement Advisor to the Central Intelligence Agency (CIA), where she led and coordinated high-level operations between the FBI and CIA, domestically and internationally. She also served as the Special Agent in Charge of both the Los Angeles Criminal and Intelligence Divisions, overseeing critical infrastructure protection, special events, and large-scale security initiatives and operations.



LESSONS IN  
LEADERSHIP:  
SIGNATURE SERIES

**LEADING IN CHAOS**  
VOVIETTE D. MORGAN  
Senior Vice President of Safety and Security  
Los Angeles 2028 Olympic and Paralympic Games  
Tuesday, March 25, 2025 | 10am - 11am PST | 1pm - 2pm EST  
**REGISTER NOW!**

**PRESENTATION OVERVIEW:** In our rapidly evolving world, the challenges we face are becoming increasingly complex and unpredictable. The problems leaders face today are more dynamic than ever. Steady leadership is required and the ability to "Lead in Chaos" is becoming an essential tool for leaders. From her time as an FBI Agent to the culmination of her FBI service as Assistant Director and Senior Law Enforcement Officer to the CIA, Voviette Morgan has experienced leadership through a variety of lenses. Her past experience with the FBI makes her uniquely positioned for her current role as the Senior Vice President, Safety and Security, for the LA28 Olympic and Paralympic Games.



Ms. Morgan looks forward to sharing invaluable insights on leading effectively in today's unpredictable environment and discussing strategies for leading effectively in chaotic times. Leading in chaos requires a combination of adaptability, clarity, and strong communication. When facing chaotic situations, a leader must remain calm and centered, helping to guide their team through uncertainty. In essence, leading in chaos requires the ability to balance strategic direction with a deep understanding of the human aspect of leadership. It's about steering the ship while maintaining a steady hand during stormy seas.

**BIO:** In August 2023, Ms. Morgan was appointed Senior Vice President (SVP) of Safety and Security for the Los Angeles (LA) 2028 Olympic and Paralympic Games. Ms. Morgan is responsible for overseeing security operations, working in partnership with local, state, and federal agencies, as well as developing and implementing safety protocols, policies, and procedures for the 2028 Los Angeles Olympic Organizing Committee. Ms. Morgan possesses over 25 years of law enforcement and national security experience with the Federal Bureau of Investigation (FBI) and has built an extensive background in managing various complex security and counterterrorism landscapes. Prior to joining the 2028 Olympic and Paralympic Games, Ms. Morgan held senior leadership positions at the FBI, including Assistant Director and Senior Law Enforcement Advisor to the Central Intelligence Agency (CIA), where she led and coordinated high-level operations between the FBI and CIA, domestically and internationally. She also served as the Special Agent in Charge of both the Los Angeles Criminal and Intelligence Divisions, overseeing critical infrastructure protection, special events, and large-scale security initiatives and operations.

Registration QR Code  




## STORIES OF IMPACT

### R.I.S.E. (RAISING INFRAGARD SUCCESS AND EXCELLENCE)

#### The 4th Annual InfraGard Regional Leadership Summits – June 2025

As a pillar of R.I.S.E., the InfraGard Regional Leadership Summits are professional development events designed to enhance the success of IMAs and strengthen their abilities to accomplish the InfraGard mission. These Summits facilitate the exchange of knowledge, ideas, and resources among IMA leaders, FBI Private Sector Coordinators, and other InfraGard stakeholders, with a focus on core chapter building blocks, common challenges, and best practices in key areas.

New this year, InfraGard National paired up two regions per Summit to encourage greater information sharing and collaboration among IMAs across the nation. Three Summits were held in June 2025.

Thank you to the host chapters who worked with InfraGard National Members Alliance on the content and panel discussions for each Summit!

- June 5 – InfraGard Pacific/Midwest Leadership Summit | Host Chapter: InfraGard Oregon
- June 16 – InfraGard South Central/North Central Leadership Summit | Host Chapter: InfraGard El Paso
- June 17 – InfraGard Northeast/Southeast Leadership Summit | Host Chapter: InfraGard Albany



#### InfraGard Regional Leadership Summits: By the Numbers

- 206 attendees
- 62 speakers and panelists
- 12 panel discussions
- 8 hours of content

#### Most Popular Tracks:

- InfraGard Membership Recruitment and Engagement Strategies
- InfraGard in Action: How to Plan a Signature Conference or Event
- Building the Base: Member Recruitment Strategies for 2025
- How to Build an Effective IMA Sector Security and Resilience Program



## STORIES OF IMPACT

### R.I.S.E. (RAISING INFRAGARD SUCCESS AND EXCELLENCE)

#### The Buzz on the InfraGard Regional Leadership Summits

"The InfraGard Northeast/Southeast Leadership Summit held in Albany, New York, exemplified the strength and effectiveness of the public-private partnership that defines the InfraGard program. This collaborative event brought together exceptional in-person attendance from Northeast IMA leadership, complemented by robust online participation from Southeast IMA leadership, demonstrating the program's continued growth and engagement across regions.

The Summit proved invaluable for professional development and knowledge transfer among our leadership community.

Attendees gained new skills and tactical approaches essential for achieving their organizational objectives, with particular emphasis on the ongoing recertification efforts. Newer leaders especially benefited from learning about the comprehensive support services available to them, enabling more effective local program management. The networking opportunities facilitated meaningful exchanges among IMA presidents, who shared innovative strategies and leadership best practices. These collaborative discussions empowered attendees to implement immediate improvements upon returning to their local IMAs, strengthening the overall InfraGard network.

The overwhelming positive feedback from participants underscores the continued importance and effectiveness of these leadership development initiatives."

**- Gene Kingsley, Board Director, InfraGard National Members Alliance**

"My favorite part of the InfraGard Pacific/Midwest Leadership Summit was having the opportunity to engage with the Midwest region. As a chapter leader, it's easy to operate in the silo of your own region. You hear from the same presidents and PSCs each month, doing their thing. While this can be a huge asset, and many chapters are doing amazing and inspiring things, it is also a bit isolating. Combining regions this year allowed us to have panelists and moderators that we don't normally hear from, who are facing many of the same challenges but with other perspectives and other ways of addressing them. I enjoyed having this time of collaboration with peers.

I also loved having a panel 'for PSCs by PSCs.' By expanding the topics beyond governance and other board-specific topics, this gave our FBI partners the opportunity to participate and engage in these events at a higher level. I'm hoping that we can continue this new tradition and encourage other regions to adopt it as well."

**- Jesse Jones, Pacific Regional Rep, InfraGard National Members Alliance**

"The InfraGard Northeast/Southeast Leadership Summit exemplifies the strategic foresight required to safeguard our nation's most vital assets. In an era where resilience and innovation are paramount, investing in educational initiatives like this Summit is not just commendable—it's essential. The leaders driving these efforts are cultivating a pipeline of informed, agile professionals who will be instrumental in defending our critical infrastructure against evolving threats. I extend my deepest appreciation for their visionary leadership and unwavering commitment to shaping the future of cybersecurity and national resilience."

**- Katie Ewers, Southeast Regional Rep, InfraGard National Members Alliance**



## STORIES OF IMPACT

### R.I.S.E. (RAISING INFRAGARD SUCCESS AND EXCELLENCE)

#### The Buzz on the InfraGard Regional Leadership Summits

“The InfraGard South Central/North Central Leadership Summit was a powerful reminder of the strength of our alliance. The collaboration between regional representatives, FBI partners, and IMA leaders created an engaging exchange of best practices, actionable strategies, and innovative ideas to strengthen our chapters.

I especially valued the opportunity to work with Corie, Julie, and Trish—their leadership, production expertise, and vision ensured an event that was seamless, dynamic, and truly impactful. I also extend my gratitude to Kim, Lester, and Tom for their active engagement and commitment to InfraGard’s mission. Together, we created meaningful dialogue that will help chapters across the country enhance sector chief programs and strengthen critical infrastructure protection.

On behalf of InfraGard El Paso, it was an honor to host and contribute to this Summit. The experience reinforced for me the power of collaboration, the importance of knowledge sharing, and the dedication of our members nationwide. This event not only elevated our collective best practices but also reaffirmed why InfraGard remains such a vital force in safeguarding our communities.”

- **Bea Santana-Gaskins, President, InfraGard El Paso Members Alliance**

“The recent InfraGard Regional Leadership Summit was a resounding success, providing different learning sessions ranging from recruitment strategies and conference planning to building sector/resilience programs. Since this Leadership Summit was jointly held between the South Central and North Central regions, both regions were able to share their perspectives and learn from each other on how to approach and tackle these challenges. Our attendees not only gained valuable insights, but also built new cross-regional connections, and left with actionable plans that they can implement in their own chapters to drive positive changes.”

- **Trisha Alexander, Deputy South Central Regional Rep, InfraGard National Members Alliance**

“This year’s Leadership Summit was a unique experience for the Midwest Region as we had an opportunity to interface with the Pacific Region in a way that has not been previously undertaken in my time with InfraGard National. There were a number of individuals who spoke to me directly about how useful the interactions were specifically in understanding that the challenges we face across our IMAs are not endemic to the Midwest. The valuable details and methodologies shared on fundraising, board development, and community engagement were immeasurably worthwhile and provided critical success factors that were tangible in the moment and beyond. Additionally, the Summit was so successful that Congress attendees are asking if there is another opportunity to be had.”

- **Da-Wyone Haynes, Midwest Regional Rep, InfraGard National Members Alliance**



# FINANCIAL HIGHLIGHTS

## FINANCIAL STATEMENTS – STATEMENT OF FINANCIAL POSITION

INFRAGARD NATIONAL MEMBERS ALLIANCE, INC.  
STATEMENT OF FINANCIAL POSITION  
SEPTEMBER 30, 2025

### ASSETS

#### CURRENT ASSETS

|                           |               |
|---------------------------|---------------|
| Cash and cash equivalents | \$ 178,072    |
| Accounts receivable       | <u>40,241</u> |
| Total current assets      | 218,313       |

#### PROPERTY AND EQUIPMENT

-

#### TOTAL ASSETS

\$ 218,313

### LIABILITIES AND NET ASSETS

#### CURRENT LIABILITIES

|                   |                  |
|-------------------|------------------|
| Accounts payable  | \$ <u>76,375</u> |
| Total liabilities | 76,375           |

#### NET ASSETS

|                            |                |
|----------------------------|----------------|
| Without donor restrictions | <u>141,938</u> |
| Total net assets           | <u>141,938</u> |

#### TOTAL LIABILITIES AND NET ASSETS

\$ 218,313

The financial statements of InfraGard National Members Alliance are independently reviewed by an independent accounting firm every year. These financial statements are excerpted from the FY2025 Independent Accountants' Review Report conducted by Warren Averett.



# FINANCIAL HIGHLIGHTS

## FINANCIAL STATEMENTS – STATEMENT OF ACTIVITIES

### INFRAGARD NATIONAL MEMBERS ALLIANCE, INC. STATEMENT OF ACTIVITIES FOR THE YEAR ENDED SEPTEMBER 30, 2025

**REVENUES**

|                               |            |
|-------------------------------|------------|
| Contributions                 | \$ 440,524 |
| Education and training events | 14,270     |
| Program income                | 431,332    |
| Other income                  | 60,473     |

|                |         |
|----------------|---------|
| Total revenues | 946,599 |
|----------------|---------|

**EXPENSES**

|                             |         |
|-----------------------------|---------|
| Program services            | 713,161 |
| Fundraising and development | 113,454 |
| Management and general      | 73,472  |

|                |         |
|----------------|---------|
| Total expenses | 900,087 |
|----------------|---------|

|                             |        |
|-----------------------------|--------|
| <b>CHANGE IN NET ASSETS</b> | 46,512 |
|-----------------------------|--------|

|                                        |        |
|----------------------------------------|--------|
| <b>NET ASSETS AT BEGINNING OF YEAR</b> | 95,426 |
|----------------------------------------|--------|

|                                  |            |
|----------------------------------|------------|
| <b>NET ASSETS AT END OF YEAR</b> | \$ 141,938 |
|----------------------------------|------------|

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# FINANCIAL HIGHLIGHTS

## FINANCIAL STATEMENTS – STATEMENT OF FUNCTIONAL EXPENSES

### INFRAGARD NATIONAL MEMBERS ALLIANCE, INC. STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED SEPTEMBER 30, 2025

|                                  | Program<br>Services | Fundraising<br>and<br>Development | Management<br>and General | Total             |
|----------------------------------|---------------------|-----------------------------------|---------------------------|-------------------|
| Contributions to members         | \$ 19,300           | \$ -                              | \$ -                      | \$ 19,300         |
| Directors and officers insurance | 58,471              | -                                 | -                         | 58,471            |
| Education and training           | 450                 | -                                 | -                         | 450               |
| Executive staff                  | 180,022             | 69,239                            | 27,695                    | 276,956           |
| Marketing and communications     | 8,040               | 2,010                             | -                         | 10,050            |
| Meetings, events and travel      | 323,937             | 3,306                             | 3,306                     | 330,549           |
| Miscellaneous expense            | 400                 | -                                 | 10,689                    | 11,089            |
| Professional staff               | 87,455              | 18,836                            | 28,254                    | 134,545           |
| Promotional merchandise          | -                   | 11,686                            | -                         | 11,686            |
| Rent and utilities               | 4,098               | -                                 | 780                       | 4,878             |
| Software and technology          | 28,148              | 7,506                             | 1,877                     | 37,531            |
| Supplies                         | 2,840               | 871                               | 871                       | 4,582             |
| <b>TOTAL EXPENSES</b>            | <b>\$ 713,161</b>   | <b>\$ 113,454</b>                 | <b>\$ 73,472</b>          | <b>\$ 900,087</b> |

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# FINANCIAL HIGHLIGHTS

## FINANCIAL STATEMENTS – STATEMENT OF CASH FLOW

**INFRAGARD NATIONAL MEMBERS ALLIANCE, INC.  
STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED SEPTEMBER 30, 2025**

**CASH FLOWS FROM OPERATING ACTIVITIES**

|                                                                                                |            |
|------------------------------------------------------------------------------------------------|------------|
| Change in net assets                                                                           | \$ 46,512  |
| Adjustments to reconcile change in net assets to<br>net cash provided by operating activities: |            |
| Change in assets and liabilities:                                                              |            |
| Accounts receivable                                                                            | (11,222)   |
| Accounts payable                                                                               | 21,160     |
| Net cash provided by operating activities                                                      | 56,450     |
| <b>NET CHANGE IN CASH AND CASH EQUIVALENTS</b>                                                 | 56,450     |
| <b>CASH AND CASH EQUIVALENTS AT BEGINNING<br/>OF YEAR</b>                                      | 121,622    |
| <b>CASH AND CASH EQUIVALENTS AT END OF YEAR</b>                                                | \$ 178,072 |

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## SPECIAL THANKS TO: | OUR 2025 SPONSORS!

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**INFRAGARD NATIONAL MEMBERS ALLIANCE**  
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