



**INFRAGARD NATIONAL MEMBERS ALLIANCE
2022 ANNUAL REPORT**



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ABOUT US

PROTECTING U.S. CRITICAL INFRASTRUCTURE AND THE AMERICAN PEOPLE

InfraGard National Members Alliance

InfraGard National Members Alliance (INMA) is an FBI-affiliated independent nonprofit organization dedicated to protecting U.S. critical infrastructure and the American people. Established in 2003, INMA is the private sector component of the FBI's InfraGard program, which is a partnership between the Federal Bureau of Investigation and members of the private sector for the protection of U.S. critical infrastructure. INMA is comprised of 77 InfraGard Members Alliances (IMAs), nonprofit organizations which represent INMA at the local level across the country. Through these alliances, law enforcement and the American business community can collaborate on educational programs, training events and information-sharing initiatives that strengthen national security and the foundation of American life.

The mission of InfraGard National Members Alliance is to protect United States critical infrastructure and the American people by cultivating communications, collaboration and engagement between the public and private sectors; the alliance unites the knowledge base, work and resources of these stakeholders to mitigate threats to national security, improve resilience, and strengthen the foundation of American life.

About InfraGard®

InfraGard is a partnership between the Federal Bureau of Investigation (FBI) and members of the private sector for the protection of U.S. critical infrastructure and the American people. As one of the nation's largest public/private partnerships, InfraGard connects critical infrastructure owners, operators and stakeholders with the FBI to provide education, networking and information sharing on security threats and risks. InfraGard's vetted membership includes: business executives, entrepreneurs, lawyers, security personnel, military and government officials, IT professionals, academia, and state and local law enforcement—all dedicated to contributing industry-specific insight and advancing national security.

The mission of the InfraGard program is to enhance our nation's collective ability to address and mitigate threats to United States critical infrastructure by fostering collaboration, education, and information-sharing through a robust private sector/government partnership.





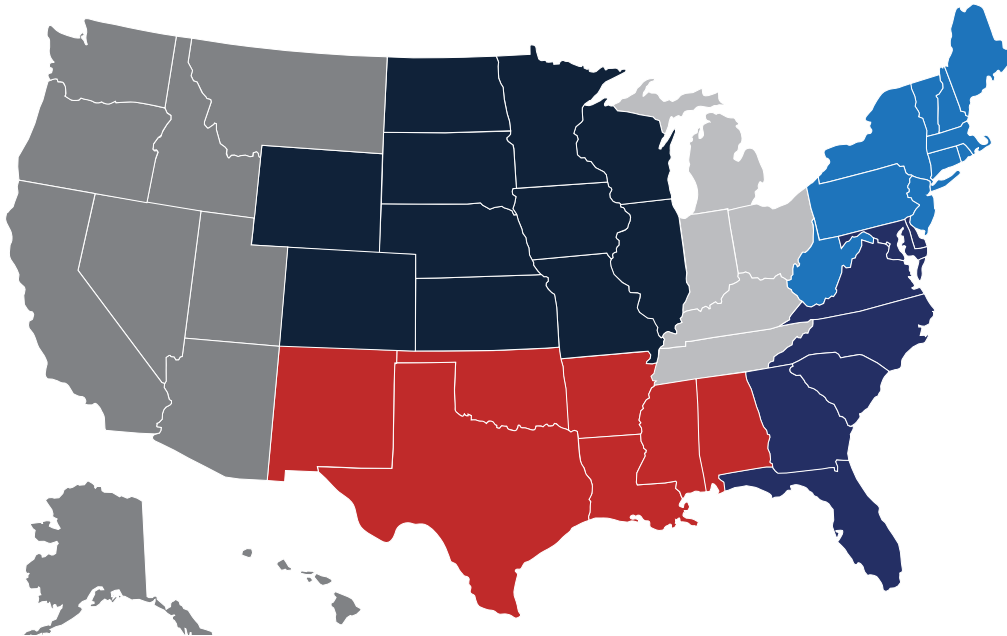
ABOUT US

A NATIONAL PROGRAM WITH A LOCAL HEARTBEAT

About InfraGard Members Alliances

InfraGard Members Alliances (IMAs), also known as InfraGard chapters, are incorporated as nonprofit 501(c)(3) organizations and work with their respective FBI Field Offices to hold chapter meetings, host events, educate and serve their communities. This unique organizational structure enables each chapter to produce educational programs and information-sharing initiatives that adapt to the unique threat priorities, critical infrastructure landscapes and security needs of their specific regions.

Each IMA has a board of directors to manage its activities and operations. Upon being accepted for membership, individual InfraGard members are then affiliated with their local IMA.



PACIFIC	NORTH CENTRAL	SOUTH CENTRAL	MIDWEST	NORTHEAST	SOUTHEAST
Alaska Arizona Honolulu/Hawaii Idaho Los Angeles Oregon Sacramento Salt Lake City San Diego San Francisco Bay Area Southern Nevada Washington State	Chicago Denver Iowa Kansas City Minnesota Nebraska North Dakota Springfield South Dakota St. Louis Wisconsin	Arkansas Austin Capital Texas Birmingham El Paso Houston Huntsville Louisiana Mississippi New Mexico North Texas Oklahoma Rio Grande San Antonio	Central Ohio Cincinnati Dayton Indiana Kentucky Knoxville Memphis Michigan Middle Tennessee Northern Ohio Toledo	Albany Boston Buffalo Central PA Connecticut Maine New Hampshire New Jersey NY City Metro Philadelphia Pittsburgh Rhode Island West Virginia	Atlanta Charlotte Delaware Eastern Carolina Jacksonville Maryland National Capital Region Norfolk Orlando Puerto Rico Richmond South Carolina South Florida Tampa Bay Tallahassee



A MESSAGE FROM THE CHAIRMAN

IVAN WOLKIND



Ivan Wolkind

Chairman, InfraGard National Members Alliance

As I reflect upon the 26th year of the InfraGard program, InfraGard National Members Alliance is honored and proud to serve alongside the security stakeholders that comprise our InfraGard membership, InfraGard chapter leaders, our FBI partners, and numerous supporters in executing on our mission to protect U.S. critical infrastructure and the American people.

From coast to coast, we are working together to strengthen the safety and security of our nation. In major metropolitan cities and small towns, from the businesses that underpin our economy to the schools that hold the key to our future generations, our thousands of volunteers are engaged in making a difference and protecting what matters.

National Infrastructure Security & Resilience U (NISRU), our flagship eLearning program, trained over 14,000 members in 2022, providing nearly 18,000 educational hours. These numbers underscore the significant role that NISRU plays in the education and information sharing that are core to the InfraGard mission. Our members gained actionable knowledge on terrorism, mass attacks, cyber risk, industrial espionage, violence prevention, insider threats, supply chain risks, and much more.

Under National Infrastructure Security and Resilience U, we also expanded our successful Workshop Wednesdays program, hosted webinars with the FBI Office of Private Sector, and forged a relationship with the National Counterintelligence and Security Agency for national security webinars. NISRU was also honored by American Security Today as the Platinum ASTORS award winner for Best Critical Infrastructure Protection program.

Our National Cross-Sector Council Program also continued to grow, expanding from seven to nine Cross-Sector Councils (CSCs), to include: Blockchain; Business Continuity; CISO; Countering Human Trafficking and Forced Labor; Digital Exhaust Threats and Mitigation; Electronic Security Industry; Insider Threat; Legal Industry; and the National Disaster Resilience Council. Together, these CSCs provide vital information exchange on threats and risks that cross all 16 critical infrastructure sectors. The National Disaster Resilience Council held its annual Summit virtually with over 800 people in attendance. This year's edition focused on strengthening preparedness and resilience against attacks and destructive natural events causing long-term outages of U.S. critical infrastructure.

Our National Sector Security and Resilience Program (NSSRP) continued to operate the highly successful Sector Chief Training Academy, which assists with building the capabilities and value of local Sector Chiefs while simultaneously producing new innovations and deliverables within their InfraGard chapters' areas of responsibility. Throughout 2022, our National Sector Chiefs also collaborated with their counterparts in the FBI's Office of Private Sector (OPS) Information Sharing and Analysis Unit (ISAU). This collaboration benefited InfraGard members through webinars - such as Helping U.S. Academic Institutions Safeguard Collaborative Environments and Critical Research in the Space Sector and Introduction to Electric Vehicle (EV) Security and Infrastructure the Keeps Them Running - as well as Liaison Information Reports, State of the Sector Reports and white papers.



A MESSAGE FROM THE CHAIRMAN

IVAN WOLKIND

As a national program with a local heartbeat, the importance our 77 InfraGard chapters - also known as InfraGard Members Alliances or IMAs - within the InfraGard program and the larger national security picture cannot be overstated. As the place where the rubber meets the road, they represent the single greatest force multiplier in mission achievement for InfraGard National Members Alliance and the InfraGard program. We proudly salute our IMA leaders across America for their passion and dedication to the mission. They brilliantly executed in their cities and states, hosting both in-person and virtual programs and events on the local and regional security issues that are taking precedence in their communities.

To support our IMAs, InfraGard National Members Alliance proudly debuted a new multi-year initiative, R.I.S.E. – Raising InfraGard Success and Excellence. R.I.S.E. serves as both the brand and content umbrella for our IMA development programs. The INMA board and executive leadership team are deeply invested in fostering the success and excellence of all IMAs. R.I.S.E. represents a commitment to their development and includes five pillars: the R.I.S.E. Leadership Academy; The R.I.S.E. Exchange Mentorship Program; InfraGard Regional Presidents Summits; the InfraGard Presidents and PSCs Summit; and the R.I.S.E. Resource Library. We are proud of the fact that we launched four of the five pillars within six months of announcing R.I.S.E. initiative.

Thank you to all of our stakeholders, supporters and members for another incredibly rewarding year. With a keen awareness of what is at stake, InfraGard National Members Alliance remains steadfast in our mission of protecting U.S. critical infrastructure and the American people.

With Appreciation,
Ivan Wolkind
Chairman of the Board
InfraGard National Members Alliance



OUR PROGRAMS

NATIONAL INFRASTRUCTURE SECURITY & RESILIENCE U (NISRU)



Making an Impact in 2022



14,592

Total Students
Trained



17,822

Educational
Hours



21

Workshop
Wednesdays



24

Partner
Webinars



272

eLearning
Enrollments Webinars

NATIONAL INFRASTRUCTURE SECURITY AND RESILIENCE U (NISRU) is the flagship eLearning program of InfraGard National Members Alliance. The mission of NISRU is to develop and deliver education, training, and workforce development programs - including webinars, workshops, conference events, and other learning opportunities - for InfraGard members and other security stakeholders to advance their knowledge and skills in critical infrastructure protection.

Sourced from the U.S. national security and critical infrastructure protection community and vetted by InfraGard National Members Alliance subject matter experts, our instructors present industry-relevant workshops and courses that strengthen the physical and cybersecurity of critical infrastructure organizations and our nation as a whole.



OUR PROGRAMS

NATIONAL INFRASTRUCTURE SECURITY & RESILIENCE U (NISRU)

InfraGard Members Shared their Feedback on NISRU Workshops and Training Courses.

"In addition to being in the sectors addressed, I serve on the security committee for my synagogue, and this presentation was spot on for many of the issues we are facing. Great job!"

InfraGard Member; Attended: Religious Facilities Protection Program

"I have attended quite a few InfraGard events, but this one ranks at the top of my list as an engaging, compelling and interesting topic."

InfraGard Member, Energy Sector; Attended: Building Quantum Resilience for Critical Infrastructure

"There was lots of great information presented in a way that was relevant and easily applicable. The speaker was great, obviously knows his stuff, and is passionate about his work."

InfraGard Member, Information Technology Sector; Attended: Situational Awareness Specialist Credentialing Training

"This was a timely topic as my team is working with a state emergency management office on a statewide cyber exercise."

InfraGard Member, Emergency Services Sector;

Attended: Commonalities of Cyber Risk Between SMB, State/Local Government, and MSPs that Support Them

"Great presentation and very relevant to NIST/CMMC requirements as well as general security best practices."

InfraGard Member, Defense Industrial Base Sector;

Attended: Building an Effective Detection and Response Program

"I was very impressed with the entire program. I have been part of active shooting drills in South Florida, where I am retired law enforcement."

InfraGard Member, Healthcare and Public Health Sector;

Attended: The Mass Attacks Defense Toolkit: Preventing Mass Attacks and Saving Lives

"This was a highly worthwhile course for both the experienced and non-security professional."

InfraGard Member, Emergency Services Sector;

Attended: Situational Awareness Specialist Credentialing Training

"Great workshop! The material presented is very relevant to the water sector with current cyber events."

InfraGard Member, Water and Wastewater Systems;

Attended: Certified Cybersecurity Architect Certification Training

"This was one of the most interesting workshops I have attended in a long time. The presenter was an amazing source with firsthand knowledge from daily use. I cannot commend this one enough."

InfraGard Member, Financial Services Sector;

Attended: Penetration Testing for Critical Infrastructure Protection: Latest Tactics, Techniques and Tools



OUR PROGRAMS

NATIONAL SECTOR SECURITY AND RESILIENCY PROGRAM (NSSRP)

The purpose of the National Sector Security and Resilience Program (NSSRP) is to promote interdependent, global, and Internet-reliant critical infrastructure (CI) through the timely, accurate and effective dissemination and exchange of sector and cross-sector specific information. The NSSRP contributes to the InfraGard mission through creation and sustainment of a “network-of-networks” (aka) the sector program. The NSSRP fosters collaboration and information sharing among and between owners, operators, and professionals in each of the 16 critical infrastructure sectors.

Highlights from 2022

The National Sector Security and Resilience Program (NSSRP) experienced tremendous improvements in collaboration and education during 2022.

Throughout the year, the NSSRP’s 16 National Sector Chiefs collaborated with their counterparts in the FBI’s Office of Private Sector (OPS) Information Sharing and Analysis Unit (ISAU). This collaboration benefited InfraGard members through educational webinars such as *“Helping U.S. Academic Institutions Safeguard Collaborative Environments and Critical Research in the Space Sector”* and *“Introduction to Electric Vehicle (EV) Security and the Infrastructure the Keeps Them Running.”*

Collaboration also resulted in documentation releases such as Liaison Information Reports, Academia Engagement Reports, State of the Sector Reports, white papers, and slick sheets.

In 2022, the program’s flagship Sector Chief Training Academy (SCTA) also graduated 16 Sector Chiefs representing six InfraGard Members Alliances (IMAs).

March Cohort: InfraGard Oklahoma, InfraGard Wisconsin, InfraGard San Diego, InfraGard Los Angeles

October Cohort: InfraGard Chicago, InfraGard Denver, InfraGard Los Angeles, InfraGard San Diego.

The Sector Chief Training Academy assists with growing the capabilities and value of IMA Sector Chiefs while simultaneously producing new innovations and deliverables to their IMA’s area of responsibility. Some of the innovations included a Business Continuity Planning Tool for Sector Chiefs, Sector Chief Playbook, and Mobile Sat Comms Standard Operating Procedures, to name a few.



OUR PROGRAMS

NATIONAL CROSS-SECTOR COUNCIL PROGRAM (NCSCP)

The National Cross-Sector Council Program (NCSCP) was created to enhance timely, accurate and effective dissemination and exchange of cross-sector specific information to protect, secure and ensure the operational resilience of the nation's interdependent, globally and Internet-reliant critical infrastructure(s) by providing comprehensive expertise to communities throughout the United States.

SNAPSHOTS: MEET THE NINE CROSS-SECTOR COUNCILS

BLOCKCHAIN CROSS SECTOR-COUNCIL

Gary Retherford, Chair

The Blockchain Cross Sector Council is seeking to expand and broaden the consideration of blockchain usage in critical infrastructure applications. This disruptive technology fosters transparency through secure data storage and exchange across critical infrastructure industries, thereby establishing a secure foundation for transactional data security. The mission of this CSC is to expand the blockchain collective knowledge pool among its members by building a cross-sector organization that will promote dialogue, encourage the development of potential blockchain solutions for critical infrastructures, and share knowledge from one sector to another.

Chair Gary Retherford reported that the focus for 2022 was turning more attention to the United States Global Supply Chain Security and Resilience. This is in-line with both the required Cross Sector Council mandate and the United States focus on supply chains. With the need to find individuals with knowledge in Blockchain, we started working in close cooperation with the University of Cincinnati as well as other universities.

In order to build toward the future we began aligning a relationship with Digital Futures, an off-campus hub partially funded by the DOD and home to the Director of Defense Research Initiatives.

Included in Digital Futures is:

- The Industry University Cooperative Research
- The Ohio Cyber Range Institute
- The Crypto Economics Lab

There are initiatives in the works with Digital Futures at the end of 2022, that will be coming in 2023.



OUR PROGRAMS

NATIONAL CROSS-SECTOR COUNCIL PROGRAM (NCSCP)

BUSINESS CONTINUITY CROSS-SECTOR COUNCIL

Kim Hirsch, Chair

The Business Continuity Cross-Sector Council attracts members from across several disciplines – organizational resilience, business continuity, disaster recovery and risk management. This is a large CSC – over 800 members at last count – which should not surprise anyone who understands the exponentially growing threat to business over the past few years.

Chair Kim Hirsch stated, “Business continuity professionals had talked about and put pandemic plans in place for years before COVID became a reality – and those plans worked. Today, there are two main threat vectors that most concern members – supply chain disruption and cyber-crime. No matter what their role, all CSC members have a part to play in recognizing, planning for and mitigating the potentially crippling impact to business that these scenarios represent. The Business Continuity CSC will support these professionals with continued webinars, white papers and ad hoc support.”

CISO CROSS-SECTOR COUNCIL

The CISO CSC provides an opportunity for InfraGard members who have an executive leadership position in information security to collaborate at the chapter, region, and national levels. CISOs with expertise exist in every sector. This CSC addresses the need to strengthen information security in America and enhance the workforce to ensure we keep our competitive edge.

The CISO Cross-Sector Council held monthly meetings throughout 2022 with FBI presentations at each, including timely topics such as zero trust architecture and malware.

COUNTERING HUMAN TRAFFICKING AND FORCED LABOR CROSS-SECTOR COUNCIL

Dr. Earl Motzer, Chair

This Countering Human Trafficking and Forced Labor Cross-Sector Council was created at the end of 2022. The mission of this new CSC is to expand the knowledge of InfraGard members about this criminal activity, including ways to recognize possible victims and how to report suspected trafficking activity. Education, briefings, and resources on various aspects of human trafficking and forced labor will be made available to InfraGard chapters for their use.



OUR PROGRAMS

NATIONAL CROSS-SECTOR COUNCIL PROGRAM (NCSCP)

DIGITAL EXHAUST THREATS AND MITIGATION CROSS-SECTOR COUNCIL

Jodi Masters-Gonzales, Chair

The Digital Exhaust Threats (DEX) and Mitigation Cross-Sector Council was established at the end of 2022. This mission of this new CSC is to equip InfraGard members, communities, and public/private partners with information, resources, and tools to combat cybercrimes that leverage DEX—from those of convenience (e.g. automated bots) to Advanced Persistent Threats (APTs). Through education, training, and increased awareness of the FBI Digital Exhaust Opt-Out Guide, we aim to increase collective intelligence in this domain, enabling a collaborative defense that contributes to the protection of our nation's critical infrastructure and national preparedness directives.

ELECTRONIC SECURITY INDUSTRY CROSS-SECTOR COUNCIL

The Electronic Security Industry Cross-Sector Council was established to facilitate the gathering, coding, and dissemination of Cross Sector supply chain facility(s) physical and cyber security readiness to THE FBI, DHS, and/or other U.S. government agencies charged with maintaining national security, readiness, and resilience.

INSIDER THREAT CROSS-SECTOR COUNCIL

Joseph DiNoto, Chair

The Insider Threat Mitigation Cross-Sector Council was established to facilitate the identification and mitigation of insider threats faced by all 16 critical infrastructure sectors by organizing communication, education and information sharing of both threat and mitigation information to the leadership of all sectors.

LEGAL INDUSTRY CROSS-SECTOR COUNCIL

Richard Lutkus, Chair

The mission of the Legal Cross-Sector Council is to foster cohesive communication, encourage continuous education, and facilitate efficient sharing of vital threat information among the legal community and associated professionals within the InfraGard membership. By engaging a diverse range of stakeholders, including chairpersons, general counsel, managing partners, assistant general counsel, senior leadership in risk roles, and those collaborating with the legal function, we aim to bolster the resilience and security of our nation's legal infrastructure through inclusive collaboration and cooperation.

This year, the Legal CSC under the leadership of Richard Lutkus elected to broaden its membership requirements. Previously, membership was limited to attorneys. In 2022, the CSC was opened to any InfraGard members who work with legal or risk functions, including cybersecurity experts, investigators, paralegals, and more, resulting in a notable 20% increase in membership.



OUR PROGRAMS

NATIONAL CROSS-SECTOR COUNCIL PROGRAM (NCSCP)

NATIONAL DISASTER RESILIENCE COUNCIL (NDRC)

Mary Lasky, Chair

The National Disaster Resilience Council's mission is to inform communities how to mitigate the high-impact threat of long-term power and communications failure (greater than 30 days), which could lead to catastrophic, cascading losses of life-sustaining infrastructures and resources for recovery.

In support of this mission, the National Disaster Resilience Council held its annual NDRC Summit on October 18-19, 2022 as a hybrid event, with over 800 people in attendance. As current and previous destructive natural events have proven, American life is dependent on the U.S. energy infrastructure. This Summit educated participants on current threats to critical infrastructure and work being done to strengthen preparedness and resilience, with special focus on the U.S. energy sector and attacks and destructive natural events causing long-term outages of America's critical infrastructure.

The Buzz on the NDRC Summit:

**"This was a great collaborative event with an engaged audience and presenters on the same page.
The Summit's focus on actions and solutions, instead of pie in the sky
or check-the-box thinking was a welcome spirit"**

NDRC Summit Attendee

**"The quality of the speakers was awesome and the adherence to planned timelines added
to the professionalism and valued attendees' time."**

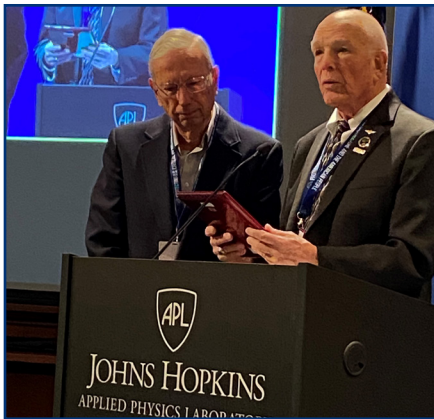
NDRC Summit Attendee



OUR PROGRAMS

NATIONAL CROSS-SECTOR COUNCIL PROGRAM (NCSCP)

At the NDRC Summit, the prestigious Bill Harris Award was presented to Dr. George Baker and Henry Newton, pictured with Bruce Churchill, the Chair of the Bill Harris Award Committee.



**Henry Newton
and Bruce Churchill**



**Pictured from left to right:
Bruce Churchill, 2021 Award
Recipient Lt Col Eddie Stamper,
Henry Newton, Dr. George Baker**



**George Baker
and Bruce Churchill**

To achieve its mission, the NDRC also created five new working groups in 2022:

1. **PREPAREDNESS** – Led by Stephen Vlandt, this working group builds on the film Grid Down Power Up, focusing on resources for personal and household readiness in support of critical local business and government worker readiness.
2. **36 STRATAGEMS** – Led by Michael Carpenter, this working group is a follow-up to the FBI film Made in Beijing and the industrial espionage threat from the Chinese Communist Party.
3. **WATER SECURITY** – Led by Mary Lasky, David Stuckenberg, Vincent Tidwell, Michael Carpenter, Bjorn Simundson, Don Schumacher, Michael Lambert, Stephanie Lokmer, John Organek, and Jerry Brown, this working group published a white paper in InfraGard National's publication, The American Infrastructure Guardian.
4. **TESTING EQUIPMENT FOR EMP RESISTANCE** – Led by Jules LoRusso and Henry Newton.
5. **CYBER** – Led by Phil Froehlich.



OUR PROGRAMS

R.I.S.E. – RAISING INFRAGARD SUCCESS AND EXCELLENCE

InfraGard National Members Alliance launched a new multi-year strategic initiative, R.I.S.E. (Raising InfraGard Success and Excellence), in May 2022. The InfraGard Members Alliances (IMAs) throughout the nation represent the single greatest force multiplier in mission achievement for the InfraGard program. They are the boots on the ground, on the front lines of protecting their communities, and in doing so, they represent a vital piece of the larger national security picture.

InfraGard National Members Alliance is deeply invested in fostering the success and excellence of all IMAs. R.I.S.E. represented a formalization, refinement, and expansion of IMA development activities and a commitment to resource prioritization in this area. Comprised of five pillars, R.I.S.E. now serves as both the brand and content umbrella for INMA's IMA development programs.

- The R.I.S.E. Leadership Academy
- InfraGard Regional Presidents' Summits
- The R.I.S.E. Exchange, an IMA Mentorship Program
- InfraGard Presidents & PSCs Summit
- The R.I.S.E. Resource Library

THE R.I.S.E. PROGRAM PROUDLY SERVED OVER 500 LEADERS WITHIN THE INFRAGARD PROGRAM IN 2022. R.I.S.E. IS PROUDLY NURTURING THE DEVELOPMENT OF HIGH PERFORMING INFRAGARD CHAPTERS THAT ARE ACTIVELY SUPPORTING THE INFRAGARD MISSION BY CONTRIBUTING TO THE SAFETY AND SECURITY OF THEIR REGIONS.





OUR PROGRAMS

R.I.S.E. – RAISING INFRAGARD SUCCESS AND EXCELLENCE

InfraGard Regional Presidents' Summits – June 2022

The InfraGard Regional Presidents' Summits were professional development events designed to enhance the success of InfraGard Members Alliances and strengthen their abilities to accomplish the InfraGard mission. These Summits facilitated the exchange of knowledge, ideas, and resources among IMA leaders, FBI Private Sector Coordinators, and other InfraGard stakeholders, with a focus on core chapter building blocks, common challenges, and best practices in key areas.

- | | | |
|--|-----------------|------------------------|
| + InfraGard South Central Presidents' Summit | (June 09, 2022) | – InfraGard Houston |
| + InfraGard Southeast Presidents' Summit | (June 09, 2022) | – InfraGard Tampa Bay |
| + InfraGard Pacific Presidents' Summit | (June 10, 2022) | – InfraGard Sacramento |
| + InfraGard North Central Presidents' Summit | (June 13, 2022) | – InfraGard Chicago |
| + InfraGard Northeast Presidents' Summit | (June 15, 2022) | – InfraGard Boston |
| + InfraGard Midwest Presidents' Summit | (June 16, 2022) | – InfraGard Cincinnati |

The R.I.S.E. Lessons in Leadership: Signature Series


As an exclusive training opportunity for IMA and INMA leaders, the Lessons In Leadership: Signature Series featured prominent leaders sharing their thought and experiences on leadership principles and skills, nurturing the development of individuals at the forefront of the InfraGard program.

The first edition debuted on June 3 featuring Chief Mark Stainbrook of the Beverly Hills Police Department, who also served as a Lieutenant Colonel in the United States Marine Corps Reserve for over 32 years.

The second edition debuted on September 29 featuring Admiral Eric Olson, former Commander of the U.S. Special Operations Command. Commander Olson was responsible for the mission readiness and global deployment of more than 65,000 Army, Navy, Air Force and Marine Corps special operations forces. He developed and led specialized forces that have accomplished some of the most notable military operations in history - including the May 2011 raid on Osama Bin Laden's compound.



INFRAGARD NATIONAL MEMBERS ALLIANCE | 2022 ANNUAL REPORT



LESSONS IN LEADERSHIP: SIGNATURE SERIES



Building and Leading Highly Effective Teams

Admiral Eric Olson, U.S. Navy (Ret.)
Former Commander of the U.S. Special Operations Command (SOCOM)

Thursday, September 29 • 10 – 11:30 am PDT

Register Now!
<https://register.gotowebinar.com/register/3950628167279539984>

PRESENTATION OVERVIEW:
From his time as a Navy SEAL officer to the culmination of his military service as Commander of the U.S. Special Operations Command (SOCOM), Admiral Olson's personal operational experiences were diverse, marked by valor and strong leadership. He is known as a visionary and action-oriented leader who stayed connected with his forces at all levels. Having developed the best of the best, Admiral Olson will share insights on building and leading highly effective teams, growing complex organizations, succeeding against the odds, and our nation's geopolitical challenges. After developing and leading specialized forces that accomplished some of the most notable military operations in history - including the May 2011 raid on Osama Bin Laden compound - Admiral Olson knows better than anyone how to get the most out of team members, without sacrificing personal accountability. His lessons and their applications are universal.



BIO:
Admiral Eric Thor Olson, a Navy SEAL officer, retired from the United States Navy in 2011 after more than 38 years of military service. At the time of his retirement, he was the "Bull Frog," the longest-serving Navy SEAL on duty. Eric's military career culminated as the head of the United States Special Operations Command (USSOCOM) where he was responsible for the mission readiness and deployment of all Army, Marine, and Navy special operations forces during the peak periods of conflict in Afghanistan and Iraq. Admiral Olson served a principal role in planning the raid on bin Laden's compound in Pakistan. In his capacity as Commander of USSOCOM, Admiral Olson led over 65,000 people and controlled an annual budget in excess of ten billion dollars. Admiral Olson served in special operations units throughout his career, was engaged in several contingency operations and commanded at every level. He was highly decorated for both service and valor, and was selected as a Distinguished Graduate of the United States Naval Academy and the Naval Postgraduate School. He is a senior advisor to the Department of Homeland Security and a designated specialist in the Middle East, Africa and South Asia.

Registration QR Code





LESSONS IN LEADERSHIP: SIGNATURE SERIES



LEADERSHIP IN THE TRENCHES

Chief Mark Stainbrook, Beverly Hills Police Department
Friday, June 3 from 10 – 11:15 am PDT

<https://register.gotowebinar.com/rt/1151054956631331851>

PRESENTATION OVERVIEW:
Chaotic times call for consistent leadership. There are certain unfailing leadership concepts that have withstood the test of time. With 27 years of experience as a law enforcement leader and 32 years of military service, there is one question that Chief Mark Stainbrook asks himself daily: "What have you done for your troops today?"

Leadership in the Trenches (LITT) is Chief Stainbrook's personal take on servant leadership. Today's best leaders are on the ground with their troops, leading in the trenches. Leading in your trench also means protecting your trench, making it a better place, and learning how to switch between being a leader and a follower. Chief Stainbrook will share lessons through the lens of his most memorable leadership challenges - from leading Marines during wartime, guiding police officers through the pandemic and civil unrest, and taking over the Beverly Hills Police Department as a high-profile murder case and increasing violent crime marked his first few days in office. He will also discuss the characteristics of LITT leaders, the two questions every leader must ask, the importance of vision and expectations through the leader's "three things," and the power of team leadership.

Knowing that leadership is a learned and practiced behavior, Chief Stainbrook will also share his personal techniques on being a student of leadership and communicating and messaging effectively throughout an organization.



BIO:
Mark Stainbrook is the Chief of the Beverly Hills Police Department. He began his career as a police officer with the Los Angeles Police Department in 1995, eventually promoting to the rank of Lieutenant. In 2011, he was selected as the Assistant Chief of the Port of San Diego Harbor Police. He was appointed Chief of the Harbor Police in 2018 and elected as the San Diego Crime Commission's County Law Enforcement Official of the Year in 2019.

Chief Stainbrook retired in 2018 as a Lieutenant Colonel in the United States Marine Corps Reserve, with 32 years of military service. He held a variety of occupational specialties including military police, civil affairs, and information operations. Chief Stainbrook was awarded the Navy-Marine Corps Medal for heroism, as well as the Army Commendation Medal and the Navy Achievement Medal. While serving in Iraq in 2003, Chief Stainbrook was tasked to reconstitute Iraqi police units in Baghdad. His experiences were chronicled in the article "Seven Days in Baghdad" (Police Magazine, December 2003).

In 2007, Chief Stainbrook was a U.S.-UK Fulbright Police Fellowship at Leeds University in the Religious and Theology Department. He has worked with the U.S. State Department in Kenya, Chad, Nepal, India and Thailand to train their police forces on homeland security, counterterrorism, criminal intelligence and community policing methods. Chief Stainbrook is a graduate of the FBI National Academy.

The Buzz on R.I.S.E. Lessons in Leadership:

"Phenomenal webinar and speaker!! High kudos for everyone who worked on putting this together and great use of our time and lessons learned."

"Loved the session and learned tons! Anything more in this area would be greatly appreciated."

"Excellent presentation, good down-to-earth leadership ideas."

"I am looking forward to future trainings and sessions such as this!"



OUR PROGRAMS

2022 INFRAGARD CONGRESS HIGHLIGHTS

The InfraGard Congress, the annual business meeting of InfraGard National Members Alliance (INMA) and the InfraGard Members Alliances (IMAs), was held at the Westin Peachtree Plaza in Atlanta, Georgia on September 11, 2021.

IMA delegates from across America gathered in person to discuss important plans and issues shaping the InfraGard program and their organizations, celebrate local and national successes, understand FBI priorities, and collaborate with their fellow IMA leaders and FBI colleagues. The event drew over 170 attendees, including the INMA board and executive staff, regional representatives, National Sector Chiefs and Cross-Sector Council Chairs. Over 75% of IMAs were represented with 57 IMA presidents in attendance. FBI Private Sector Coordinators from numerous FBI Field Offices also attended, along with leadership from the FBI Office of Private Sector.

Annual INMA board elections were held and two new national board members were elected: Mary Lasky from the InfraGard Maryland chapter and Bill Schenkelberg from the InfraGard New Hampshire chapter. In the evening, the 2022 InfraGard National Awards Gala recognized the outstanding individuals who made significant contributions to the InfraGard program.

2022 Congress highlights included:

- Singing of the National Anthem by Diamond Johnson, FBI Atlanta Field Office
- Welcome Remarks:
 - + INMA Chairman Ivan Wolkind and President Maureen O'Connell
 - + Special Agent in Charge Keri Farley, FBI Atlanta Field Office
- 9/11 Remembrance and Tribute Video, Presented by INMA Board Member Doug Farber, InfraGard New York Metro Chapter
- The Year in Review: National Highlights from 2021-2022
- ISAU and InfraGard: Partnering Toward Resilient Critical Infrastructure
- The Inaugural InfraGard Presidents' and PSCs Summit
- Regional Breakout Sessions
- Elections for the 2022-2023 INMA Board of Directors
- Recognition of Outgoing Directors and Officers
- InfraGard National Awards Gala
- Keynote Address: Deputy Director Paul Abbate, FBI



OUR PROGRAMS

THE BUZZ ON INFRAGARD CONGRESS

HEAR WHAT CONGRESS ATTENDEES HAD TO SAY ABOUT OUR BIGGEST ANNUAL EVENT OF THE YEAR!

"I was highly impressed especially by the extent of volunteerism and personal engagement across the INMA board. Great spirits. Fantastic people. Professionalism and vast expertise on every level."

"Being with everyone on September 11 and hearing Doug's account of that day was a really emotional and moving experience for me. It meant a lot to me that we were all there together in person. I appreciate everyone's hard work and time in organizing this event. Thank you."

"I simply loved it. It was my first one, I wish we could stay there one more day or two, to have more seminars."

"Thank you all for the tremendous amount of work in planning for and implementing such a well-organized Congress. It isn't an easy accomplishment and you excelled!"

"The true meaning of 'behind the scenes work' becomes more real when the personalities of the members are face to face with you."

"I thought this year's Congress was great. The content was helpful and informative and the event was well-planned."

"I learned a lot more about what INMA has to offer, as well as the training and development of board and Sector Chief members."

"I was not aware of how much is being done on the national level and am very impressed with all of the initiatives."

"As a new president, I really appreciated the information about programs and initiatives as most were new to me."



OUR PROGRAMS

INFRAGARD NATIONAL AWARDS PROGRAM

The InfraGard National Awards Program is a time-honored annual tradition that recognizes the talent and accomplishments of InfraGard members and partners. It is a worthy opportunity to acknowledge deserving individuals who have selflessly volunteered their time, talent and commitment to advancing the InfraGard mission, achieving excellence within InfraGard Members Alliances in their communities, and ensuring the success stories of the InfraGard program.

Over 30 individuals were recognized with national and regional awards at the 2022 InfraGard Congress, held at the Westin Peachtree in Atlanta on September 11. Congratulations to the winners of the InfraGard National Awards Program!

2022 InfraGard National Award Winners

AWARD	MIDWEST	NORTH CENTRAL	NORTHEAST	PACIFIC	SOUTH CENTRAL	SOUTHEAST
IMA Leadership	Jess Walpole, InfraGard Northern Ohio	NATIONAL WINNER Susan Bond, InfraGard Denver	Marc French, InfraGard Boston	Phil Siegel, InfraGard Los Angeles	Chad Kliever, InfraGard Oklahoma	
FBI Private Sector Coordinator of the Year			Cerena Coughlin, FBI Philadelphia	Suzanne Allen, FBI Phoenix	NATIONAL WINNER Paul Daymond, FBI Huntsville	Andrew Sekela, FBI Tampa Bay
IMA Community Outreach			InfraGard New York City Metro	NATIONAL WINNER InfraGard Arizona	InfraGard El Paso	
Public/Private Partnership			Dr. Richard Dion, InfraGard New Hampshire	NATIONAL WINNER Philip Siegel, InfraGard Los Angeles	Marco Ayala, InfraGard Houston	Sunny Wescott, InfraGard Maryland
Sector Chief of the Year		Terry Donat, InfraGard Chicago		NATIONAL WINNER Sherry Colgan Stone, InfraGard San Diego George Hasseltine, InfraGard San Francisco	Anthony Buonvino, InfraGard El Paso	
Meeting the Challenge		Walter Lefmann, InfraGard Chicago	NATIONAL WINNER Mark Francis, InfraGard New York		Todd Spiker (posthumous), InfraGard Huntsville	
Rookie of the Year	Dr. Heidi Coia, InfraGard Dayton	NATIONAL WINNER David Johnson, InfraGard Springfield				Donovan Kelley, InfraGard Tampa Bay
Cross-Sector Council Leadership				NATIONAL WINNER Philip Siegel, InfraGard Los Angeles	John Bray, InfraGard Houston	David Hunt, InfraGard NCR
DHS Protective Security Advisor of the Year		NATIONAL WINNER Steven Lyddon, InfraGard Springfield				William McNamara InfraGard NCR



STORIES OF IMPACT

MADE IN BEIJING: THE PLAN FOR GLOBAL MARKET DOMINATION

A Collaboration of the FBI Office of Private Sector and InfraGard National Members Alliance

The People's Republic of China (PRC), with its sustained campaign of industrial espionage, poses the single greatest threat to our freedom, national security, and economic vitality. InfraGard National Members Alliance and the FBI Office of Private Sector proudly presented two virtual advance screenings of the FBI-produced film, *Made in Beijing: The Plan for Global Market Domination*, exclusively for InfraGard members.

MORE THAN 6,000 INFRAGARD MEMBERS
NATIONWIDE PARTICIPATED
IN THE *MADE IN BEIJING* VIRTUAL
AND LIVE MOVIE PREMIERES.

This was an incredible opportunity to rally InfraGard members in alignment with FBI threat priorities. The screenings provided increased awareness of the PRC threat, mitigation measures, FBI resources, and guidance on how to engage with the FBI. As a result, InfraGard members learned how to recognize the espionage threat, better protect their intellectual property, and engage with their local FBI Field Offices.

Following the highly successful virtual premiere screenings, InfraGard National Members Alliance held two live movie premieres in Los Angeles and San Diego in conjunction with the FBI Office of Private Sector, InfraGard San Diego, FBI San Diego, InfraGard Los Angeles, and FBI Los Angeles.

The premieres were attended by over 300 InfraGard members and security stakeholders representing over 230 different organizations. These premieres were a fine example of the InfraGard program in action, demonstrating one unified voice from the public and private sectors, both locally and nationally, to secure our nation from the Chinese government's industrial espionage campaign.





STORIES OF IMPACT

A NATIONAL PROGRAM WITH A LOCAL HEARTBEAT: INFRAGARD MEMBERS ALLIANCE SUCCESS STORIES



InfraGard Northern Ohio Members Alliance

“In the fourth quarter of 2022, the InfraGard Northern Ohio chapter held a half-day event at the world headquarters of Goodyear in the hangar with the world-famous blimp. We had 10 fantastic speakers – including representatives from the FBI, Goodyear and AT&T - covering topics such as cybersecurity, resiliency, supply chain, critical infrastructure and transportation.

Turnout was incredible with almost 200 InfraGard members in attendance. Goodyear headquarters is in Akron, Ohio, almost an hour’s drive from our main membership hub in Cleveland, demonstrating that this was a compelling event. This event offered tremendous face-to-face engagement for our members and was a great way to end 2022. It also helped us set up our first meeting in 2023, which will feature world-renowned speakers on human trafficking. InfraGard Northern Ohio proudly served nearly 1,200 members in 2022 via our events and webinars.”

Tony Pietrocola, President, InfraGard Northern Ohio Members Alliance



STORIES OF IMPACT

A NATIONAL PROGRAM WITH A LOCAL HEARTBEAT: INFRAGARD MEMBERS ALLIANCE SUCCESS STORIES



InfraGard Denver Members Alliance

"The InfraGard Denver chapter hosted a Counterintelligence Threat training webinar highlighting the importance of partnerships between the public and private sectors in the pursuit of national security through counterintelligence.

After serving as a U.S. Senator from 1975-1987, Gary Hart turned his attention to national security issues, serving as Co-Chair of the U.S. Commission on National Security/21st Century later known as "Hart-Rudman." The commission recommended significant changes to the structure of national security, including the creation of an organization called "Homeland Security" prior to the attack on 9/11.

During the interview, Senator Hart discussed the 25-year strategy put in place and how it played out, along with some of his experiences working with Russia.

During the webinars, InfraGard members also gained understanding and awareness of the FBI Counterintelligence Program, threats posed by Russia and China, and resources from the Cybersecurity and Infrastructure Agency (CISA), U.S. Dept. of Homeland Security, to organizations to help them prepare for cybersecurity attacks."

Chris McLaughlin, President, InfraGard Denver Members Alliance



STORIES OF IMPACT

A NATIONAL PROGRAM WITH A LOCAL HEARTBEAT: INFRAGARD MEMBERS ALLIANCE SUCCESS STORIES



InfraGard Minnesota Members Alliance

“InfraGard Minnesota held our first annual in-person meeting in years, and it was also our first in-person event since the pandemic. Turnout was excellent, with 175 people in attendance. It was the largest event ever held for a chapter meeting. Speakers included the CISO of Cargill speak, an FBI Special Agent, and InfraGard Minnesota President Tim Herman shared a host of updates for members on 2022 activities and programs along with 2023 plans. Since that event, we have launched our Sector Chiefs program and are laying the foundation to start identifying potential chiefs. We are excited for what the future holds for us.”

Tim Herman, President, InfraGard Minnesota Members Alliance



STORIES OF IMPACT

A NATIONAL PROGRAM WITH A LOCAL
HEARTBEAT: INFRAGARD MEMBERS
ALLIANCE SUCCESS STORIES

Panel Discussion



Managed Detection and Response (MDR)/Incident Response (IR) Panel Discussion – Technical Session



Donna Gomez
Johnson County
Park & Rec District
MODERATOR



Luke Mason
InfraGard Member



Josh Whiteaker
Walsworth



Justin Eichorn
Millennium Corp.

InfraGard Kansas City Members Alliance

“We finished the year with a major success at the KC Cyber Forum in Overland Park, Kansas in December. I was honored to moderate a panel with board members Luke Mason and Justin Eichorn, and prospective member Josh Whiteaker, that provided a technical session on Incident Response and Managed Detection and Response. Justin kicked off the session with the attacker’s point of view and bad practices that leave an organization vulnerable to an attack.

From passwords to penetration testing and sharing lessons learned, the content was well-received, and we promoted the importance of building relationships and information-sharing resources available through partnerships like InfraGard. We also had a great response to our information session at the OzSec, security conference in Wichita, Kansas. Vice President David Witte and Board Member Ivania Rountree promoted the Sector Chief program and our chapter’s support for Wichita in hosting satellite meetings as members of InfraGard.”

Donna Gomez, President, InfraGard Kansas City Members Alliance



STORIES OF IMPACT

A NATIONAL PROGRAM WITH A LOCAL HEARTBEAT: INFRAGARD MEMBERS ALLIANCE SUCCESS STORIES

Calling all older adults and those who care for them!



ELDER JUSTICE
Keeping Seniors Safe

June 15 is World Elder Abuse Awareness Day.

Please join us throughout the month of June to learn about health care frauds and abuse targeting older adults. All sessions are open to the public!



Elder Justice: An introduction to health care fraud
Webinar on 6/8 from noon to 1p (Eastern)

Did you know that health care fraud costs tens of billions of dollars a year? Experts from the FBI and AARP will describe what health care fraud looks like, focusing on frauds that target older adults. Learn what red flags might indicate fraud, how to report such fraud, and what to do if you're a victim. Register here: <https://register.gotowebrinar.com/register/714859731689858987>.



Elder Justice: A case study of abuse/neglect
Webinar on 6/15 from noon to 1p (Eastern)

As June 15 is World Elder Abuse Awareness Day, our second session in this month's series will provide a deep dive into a specific case of elder neglect or abuse. Learn how the allegations first came to light, what steps the authorities took to uncover the facts, and what the outcome was for both the criminals and the victim. Register here: <https://attendee.gotowebrinar.com/register/7207832406333543180>.



Elder Justice: A case study in health care fraud
Webinar on 6/22 from noon to 1p (Eastern)

This session offers an in-depth look at a specific case of health care fraud. The case study will illustrate how frauds involving overbilling can cause financial losses to insurance companies and can also spill over into physical or financial harm inflicted directly upon older adults. Our experts will offer tips on the red flags that could indicate health care fraud, especially in situations involving home health care aides. Register here: <https://attendee.gotowebrinar.com/register/7868566326859577357>.



Elder Justice: Q&A about health care fraud, abuse, and neglect
Webinar on 6/29 from noon to 1p (Eastern)

Join a panel of subject-matter experts from federal and state government agencies to answer your questions about health care fraud, abuse, and neglect involving older adults. The panel will reply to questions raised in the first three sessions of our June series and will answer as many additional questions from the audience as possible. Register here: <https://attendee.gotowebrinar.com/register/8461790233455278092>.









InfraGard National Capital Region Members Alliance

"The InfraGard National Capital Region Members Alliance (InfraGardNCR) is extremely proud of the quality and variety of webinars held during 2022. From water and electric infrastructure to data centers, economic espionage and cyber threat detection to cascading impacts resulting from the Russia/Ukraine conflict, InfraGardNCR provided members with informative and relevant content that contained actionable take-aways they could use to mitigate risk and improve resiliency.

One initiative we are especially proud of is our collaboration with the FBI Washington Field Office to lead a series of six "Elder Justice" webinars. In addition to the FBI, we also partnered with the Department of Health and Human Services, the AARP, the National Health Care Anti-Fraud Association, the National Center on Elder Abuse, and several others to ensure we had subject matter experts presenting and were reaching as many individuals as possible.

Our healthcare sector is constantly targeted by criminals and nation-state actors alike. A great portion of our nation's healthcare consumers are our older adult population. The "Elder Justice" webinar series focused on explaining the scope and breadth of healthcare fraud and crime, who the bad actors are, why older adults are so often targeted, and how to mitigate personal and organizational risk. The FBI also shared case studies to illustrate these topics and reinforce how to better protect yourself, your family members, and the broader healthcare sector.

InfraGardNCR proudly served nearly 6,000 InfraGard members via events and webinars in 2022."

Steve Bieber, President, InfraGard National Capital Region Members Alliance



STORIES OF IMPACT

A NATIONAL PROGRAM WITH A LOCAL HEARTBEAT: INFRAGARD MEMBERS ALLIANCE SUCCESS STORIES



InfraGard Louisiana Members Alliance

"From April 6-8, 2022, InfraGard Louisiana hosted Critical Infrastructure Protection and Resilience North America 2022 at the Astor Crowne Plaza New Orleans. The well-attended event welcomed approximately 200 registrants, along with an outstanding international speaker lineup, including former DHS CISA Assistant Secretary Brian Harrell. The spacious vendor area comprised approximately 40 vendors.

The ever-changing nature of threats, whether natural through climate change, or man-made through terrorism activities, either physical or cyber attacks, creates a need to continually review and update policies, practices and technologies to meet these growing demands.

Critical Infrastructure Protection and Resilience North America brought together leading stakeholders from industry, operators, agencies and governments to debate and collaborate on securing America's critical infrastructure. The conference developed the theme of previous events in creating a better understanding of the issues and the threats and facilitating the work to develop frameworks, good risk management, strategic planning and implementation."

Lester Millet III, President, InfraGard Louisiana Members Alliance



STORIES OF IMPACT

A NATIONAL PROGRAM WITH A LOCAL
HEARTBEAT: INFRAGARD MEMBERS
ALLIANCE SUCCESS STORIES



InfraGard Nebraska Members Alliance

“In July, InfraGard Nebraska held a joint Media Day with the local FBI Field Office. The event, which included on-camera interviews with me, the Special Agent in Charge of the FBI Omaha division, and InfraGard member Deb Anderson, focused on the following message: “One way the FBI protects and prevents cyber-attacks on America’s critical infrastructure and key resources, is through a program called InfraGard. It is a partnership between the FBI and business executives, academics, and other members of the private sector. InfraGard is a collaboration that provides education, information sharing, networking, and workshops on emerging technologies and threats.”

Jim Bogner, President, InfraGard Nebraska Members Alliance



STORIES OF IMPACT

A NATIONAL PROGRAM WITH A LOCAL
HEARTBEAT: INFRAGARD MEMBERS
ALLIANCE SUCCESS STORIES



InfraGard Alaska Members Alliance

“The single greatest success that InfraGard Alaska accomplished in 2022 was the re-certification of our chapter and re-establishing our 501(c)3 status. Our chapter, like so many others, struggled during the pandemic and lost the majority of our leadership. InfraGard National Members Alliance reached out at the end of 2021 to discover if there was enough human capital to resurrect the chapter under new leadership. Fortunately, a great team came forward to establish a new board and was able to re-certify the chapter and hold an annual meeting within nine months’ time. We are moving forward with quarterly membership meetings, special events, training opportunities, and a new Elder Fraud initiative to reinvigorate our membership and take things in a new direction.”

Jesse Jones, President, InfraGard Alaska Members Alliance



STORIES OF IMPACT

A NATIONAL PROGRAM WITH A LOCAL
HEARTBEAT: INFRAGARD MEMBERS
ALLIANCE SUCCESS STORIES



InfraGard Hawaii Members Alliance

"In October of 2022, the InfraGard Hawaii Members Alliance partnered with Hawaii-based Integrated Security Technologies and some of their global manufacturing partners to host a golf tournament benefiting Ho'ola Na Pua, a Hawaii shelter dedicated to protecting and nurturing local victims of child sex trafficking. A fun day of golf was had by the players and sponsors, and InfraGard Hawaii Members Alliance was able to generate \$10,000 to donate to the shelter. Our chapter is considering another event for 2023 and hopes to grow this effort into an annual fundraising event."

Andrew Lanning, President, InfraGard Hawaii Members Alliance



FINANCIAL HIGHLIGHTS

FINANCIAL STATEMENTS – STATEMENT OF FINANCIAL POSITION

InfraGard National Members Alliance, Inc.

Statement of Financial Position September 30, 2022

Assets

Current assets	
Cash	\$ 154,351
Accounts receivable	<u>74,263</u>
Total current assets	228,614
Property and equipment, net	<u>-</u>
Total assets	<u><u>\$ 228,614</u></u>

Liabilities and Net Assets

Current liabilities	
Accounts payable	<u>\$ 29,923</u>
Total liabilities	<u>29,923</u>
Net assets	
Without donor restrictions	<u>198,691</u>
Total net assets	<u>198,691</u>
Total liabilities and net assets	<u><u>\$ 228,614</u></u>



FINANCIAL HIGHLIGHTS

FINANCIAL STATEMENTS – STATEMENT OF ACTIVITIES

InfraGard National Members Alliance, Inc.

Statement of Activities Year Ended September 30, 2022

Support and revenues	
Contributions	\$ 298,696
Education and training events	47,605
Program income	415,216
Other income	<u>63,103</u>
Total support and revenues	<u>824,620</u>
Expenses	
Program services	641,964
Fundraising and development	98,155
Management and general	<u>102,575</u>
Total expenses	<u>842,694</u>
Change in net assets	(18,074)
Net assets, beginning	<u>216,765</u>
Net assets, end	<u><u>\$ 198,691</u></u>



FINANCIAL HIGHLIGHTS

FINANCIAL STATEMENTS – STATEMENT OF FUNCTIONAL EXPENSES

InfraGard National Members Alliance, Inc.

Statement of Functional Expenses Year Ended September 30, 2022

	Program Services	Fundraising and Development	Management and General	Total
Contributions to members	\$ 29,580	\$ -	\$ -	\$ 29,580
Executive staff	258,075	52,313	38,362	348,750
Professional staff fees	20,395	3,399	10,198	33,992
Directors and officers insurance	67,114	-	-	67,114
Software and technology	10,340	9,124	10,949	30,413
Operations	4,095	3,612	4,346	12,053
Supplies	7,141	6,301	7,561	21,003
Marketing	14,927	13,171	15,805	43,903
Travel and meetings	230,297	10,235	15,354	255,886
Total	<u>\$ 641,964</u>	<u>\$ 98,155</u>	<u>\$ 102,575</u>	<u>\$ 842,694</u>

See Independent Accountant's Review Report and Notes to Financial Statements.



FINANCIAL HIGHLIGHTS

FINANCIAL STATEMENTS – STATEMENT OF CASH FLOW

InfraGard National Members Alliance, Inc.

Statement of Cash Flows Year Ended September 30, 2022

Cash flows from operating activities	
Change in net assets	\$ (18,074)
Adjustments to reconcile change in net assets to net cash provided by operating activities	
Changes in operating assets and liabilities	
Accounts receivable	111,515
Prepaid expenses	10,417
Accounts payable	<u>(53,318)</u>
Net cash provided by operating activities	<u>50,540</u>
Net increase in cash	50,540
Cash, beginning	<u>103,811</u>
Cash, end	<u><u>\$ 154,351</u></u>



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INFRAGARD NATIONAL MEMBERS ALLIANCE | 2022 ANNUAL REPORT

THANK YOU TO THE 2021-2022 BOARD OF DIRECTORS AND STAFF!

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IVAN WOLKIND, Chairman of the Board | InfraGard Los Angeles
MAUREEN O'CONNELL, President | InfraGard Los Angeles
GENE KINGSLEY, Vice President | InfraGard Boston
DWIGHT KOOP, Treasurer | InfraGard Chicago
DR. TERRY OROSZI, Secretary | InfraGard Dayton

BOARD OF DIRECTORS

WINNIE CALLAHAN, Board Director | InfraGard San Diego
DOUGLAS FARBER, Board Director | InfraGard New York City Metro
DANIEL HONORE, Board Director | InfraGard Wisconsin
MARY LASKY, Board Director | InfraGard Maryland
MICHAEL MCCALL, Board Director | InfraGard Rhode Island
DR. EARL MOTZER, Board Director | InfraGard Kentucky
MICHAEL P. ROTHER, Board Director | InfraGard Springfield, IL
ROB WALKER, Board Director | InfraGard San Diego
ERIC WALTERS, Board Director | InfraGard Kansas City

EX OFFICIO MEMBERS (non-voting)

ERIC VELEZ-VILLAR, Assistant Director, FBI Office of Private Sector
STACEY MOY, Special Agent in Charge, FBI San Diego Field Office

BOARD ADVISORS AND OBSERVERS (non-voting)

GARY GARDNER, Chairman Emeritus | InfraGard Charlotte
EVAN DAVIS, Chief Legal Officer | InfraGard Los Angeles
HYATTY SIMMONS, General Counsel | InfraGard North Texas

WELCOME TO THE 2022-2023 BOARD OF DIRECTORS AND STAFF!

OFFICERS

IVAN WOLKIND, Chairman of the Board | InfraGard Los Angeles
DOUGLAS FARBER, President | InfraGard New York City Metro
GENE KINGSLEY, Vice President | InfraGard Boston
TOM MARKERT, Special Vice President | InfraGard South Florida
CHRIS FLACKER, Treasurer | InfraGard Chicago
DR. TERRY OROSZI, Secretary | InfraGard Dayton

BOARD OF DIRECTORS

GARY GARDNER, Board Director | InfraGard Charlotte
DANIEL HONORE, Board Director | InfraGard Wisconsin
MARY LASKY, Board Director | InfraGard Maryland
MICHAEL MCCALL, Board Director | InfraGard Rhode Island
DR. EARL MOTZER, Board Director | InfraGard Kentucky
MICHAEL P. ROTHER, Board Director | InfraGard Springfield, IL
BILL SCHENKELBERG, Board Director | InfraGard New Hampshire
ROB WALKER, Board Director | InfraGard San Diego
ERIC WALTERS, Board Director | InfraGard Kansas City

EX OFFICIO MEMBERS (non-voting)

ERIC VELEZ-VILLAR, Assistant Director, FBI Office of Private Sector
STACEY MOY, Special Agent in Charge, FBI San Diego Field Office

BOARD ADVISORS AND OBSERVERS (non-voting)

EVAN DAVIS, Chief Legal Officer | InfraGard Los Angeles
HYATTY SIMMONS, General Counsel | InfraGard North Texas
MAUREEN O'CONNELL, Immediate Past President | InfraGard Los Angeles

EXECUTIVE STAFF

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CAROLINE SCHIRATO, Director of Development and Events | InfraGard Sacramento
CHUCK GEORGO, Director of Education, Training, and Grants | InfraGard Orlando



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